

# Second Chance Hiring Successes

## Total Wine & More Co., Bethesda, MD

- Annual turnover 12.2% lower for employees with criminal records than those without.
- Second chance recruitment reduced turnover from 25% to 11%.
- Lower turnover rates both for people with low-level drug/alcohol records and those with more serious records, such as theft or assault.<sup>i</sup>

### Dave's Killer Bread, Milwaukie, OR

- Workers with criminal records outperformed those without on attendance, policy, and behavioral issues.
- Employees with records were promoted faster.<sup>ii</sup>

### Nehemiah Manufacturing, Cincinnati, OH

• Although 80% of employees have criminal records, the company's turnover rate is over 20 percentage points lower than for companies in the same sector.<sup>iii</sup>

### Toyota Manufacturing, Georgetown, KY

- Second chance hiring program improved the plant's turnover rate by 70%.
- No second chance hire has been terminated for behavior related to their criminal record.<sup>iv</sup>

### The Johns Hopkins Hospital, Baltimore, MD

- After removing the criminal history box from applications and considering the relevance of convictions to jobs, those with records had a lower turnover rate than those without.
- Of 79 individuals with serious records, 73 still were employed after the multi-year study period; only 1 was involuntarily terminated.<sup>∨</sup>

### Electronic Recyclers International, Fresno, CA

(offices nationwide, including Raleigh, NC)

• Second chance hiring cut turnover rate by half (from 25% to 11%).vi

### U.S. Military (Navy, Marines, and Air Force)

 Enlistees with felony records were 33% more likely to be promoted to sergeant than those with no conviction history.<sup>vii</sup>

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https://www.aclu.org/sites/default/files/field\_document/060917-trone-reportweb\_0.pdf.

<sup>vi</sup> Id.

<sup>vii</sup> Id.

<sup>&</sup>lt;sup>i</sup> US Chamber of Commerce. "The Business Case for Criminal Justice Reform: Second Chance Hiring." 18 August 2021, accessed 8 September 2022. <u>https://www.uschamber.com/workforce/education/the-business-case-criminal-justice-reform-second-chance-hiring.</u>

<sup>&</sup>quot;Id.

<sup>&</sup>lt;sup>iii</sup> Id.

<sup>&</sup>lt;sup>iv</sup> Equality in Action: How Toyota & Kelly are Knocking Down Criminal History Barriers, 09/03/2021, accessed 8 Sept 2022. <u>https://www.kellyservices.com/global/about-us/equity-at-work/equity-at-work-articles/equity-in-action-how-toyota--kelly-are-knocking-down-criminal-history-barriers/</u>

<sup>&</sup>lt;sup>v</sup> Trone Private Sector and Education Advisory Council. ACLU. "Back to Business: How Hiring Formerly Incarcerated Job Seekers Benefits Your Company." (2017).